GRAY RHINO, BLACK SWAN OR ELEPHANT IN THE ROOM

OCTOBER 18[™], 2021



THE ROLE OF CRISIS COMMUNICATIONS IN DISRUPTIVE

14:00 - 14:15

INTRODUCTION AND WELCOME

Matthias Glötzner, Engel & Zimmermann, Germany

14:15 - 14:50

CRISIS COMMUNICATIONS AT NATO - PREPARING FOR THE UNEXPECTED

Oana Lungescu, NATO Spokesperson

KEYNOTE

14:50 - 15:00

COMFORT BREAK

15:00 - 15:30

ANALYSING COMMUNICATION ABOUT COVID-19 IN THE EUROPEAN UNION: RESULTS OF THE EUROPE-WIDE

ANALYSIS PROJECT COVINFORM Dalila Antunes, CEO Factor Social, Portugal

KEYNOTE

15:30 - 16:15

DIGITAL CRISIS COMMUNICATIONS

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Greg Canty, Managing Partner Fuzion Communications, Ireland **HOW TO CREATE FORESIGHT**

Julien Draillard Losada, advisor & junior researcher at PM • Risk Crisis Change, Belgium

PLEASE NOTE

ALL TIMES ARE CEST -1HR FOR BST / IST

GOVERNMENT CRISIS COMMUNICATION IN THE CASE OF SLOVENIA: DECISIONS, RELATIONSHIPS

AND CONTENT Sandra Woudsma, advisor at Vanhulzen Communications, The Netherlands, and Prof. Dejan Verčič, University of Ljubljana

COMMUNICATIONS AND LEGAL ISSUES IN A **VUCA WORLD**

María Luisa Moreo, CEO and partner at Señor Lobo & Friends, Spain

16:15 - 16:30

COMFORT BREAK

16:30 - 17:15

HOW CRISIS COMMUNICATION HELPS BUILD ORGANISATIONAL RESILIENCE

Bert Brugghemans, Antwerp Fire Chief, Belgium

KEYNOTE

17:15 - 18:00

PANEL DISCUSSION ON FAKE NEWS AND DISINFORMATION Guy Berger, Director for Freedom of Expression and Media Development at UNESCO. Danny Rogers, Editor in chief PRWeek. Eduard Goll-Kevesic, Senior Account Executive at Talkwalker. Moderation by Mieke Dumont

18:00 - 19:00

QUICK RECAP FOLLOWED BY OPTIONAL INFORMAL DIGITAL GET TOGETHER